

CONSERVATOIRE NATIONAL SUPÉRIEUR DE MUSIQUE ET DE DANSE DE PARIS





IN.TUNE

Innovative Universities
in Music & Arts in Europe



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LEADING CHANGE IN TUNE: Effective leadership to advance institutional transformation through transnational cooperation

*IN.TUNE European University Alliance panel discussion
AEC Annual Congress 2025*



What is IN.TUNE?

The European University Alliance in the field of music and arts committed to the development of intensive **long-term institutional structural and strategic cooperation** in all four missions of HEIs:

- ❖ Education
- ❖ Research
- ❖ Innovation
- ❖ Service to society



Who are IN.TUNE?

CONSERVATOIRE
NATIONAL SUPÉRIEUR
DE MUSIQUE ET
DE DANSE DE PARIS

esmuc
ESCOLA SUPERIOR DE MÚSICA DE CATALUNYA

Royal
Conservatoire
The Hague

UNIARTS
HELSINKI
SIBELIUS ACADEMY

NATIONAL
UNIVERSITY OF
MUSIC
BUCHAREST

Norges
musikkhøgskole
Norwegian Academy
of Music

mw
university
of music and
performing
arts vienna®

УНИВЕРЗИТЕТ УМЕТНОСТИ У БЕОГРАДУ
ФАКУЛТЕТ МУЗИЧКЕ УМЕТНОСТИ
UNIVERSITY OF ARTS IN BELGRADE
FACULTY OF MUSIC

18 Associated Partners

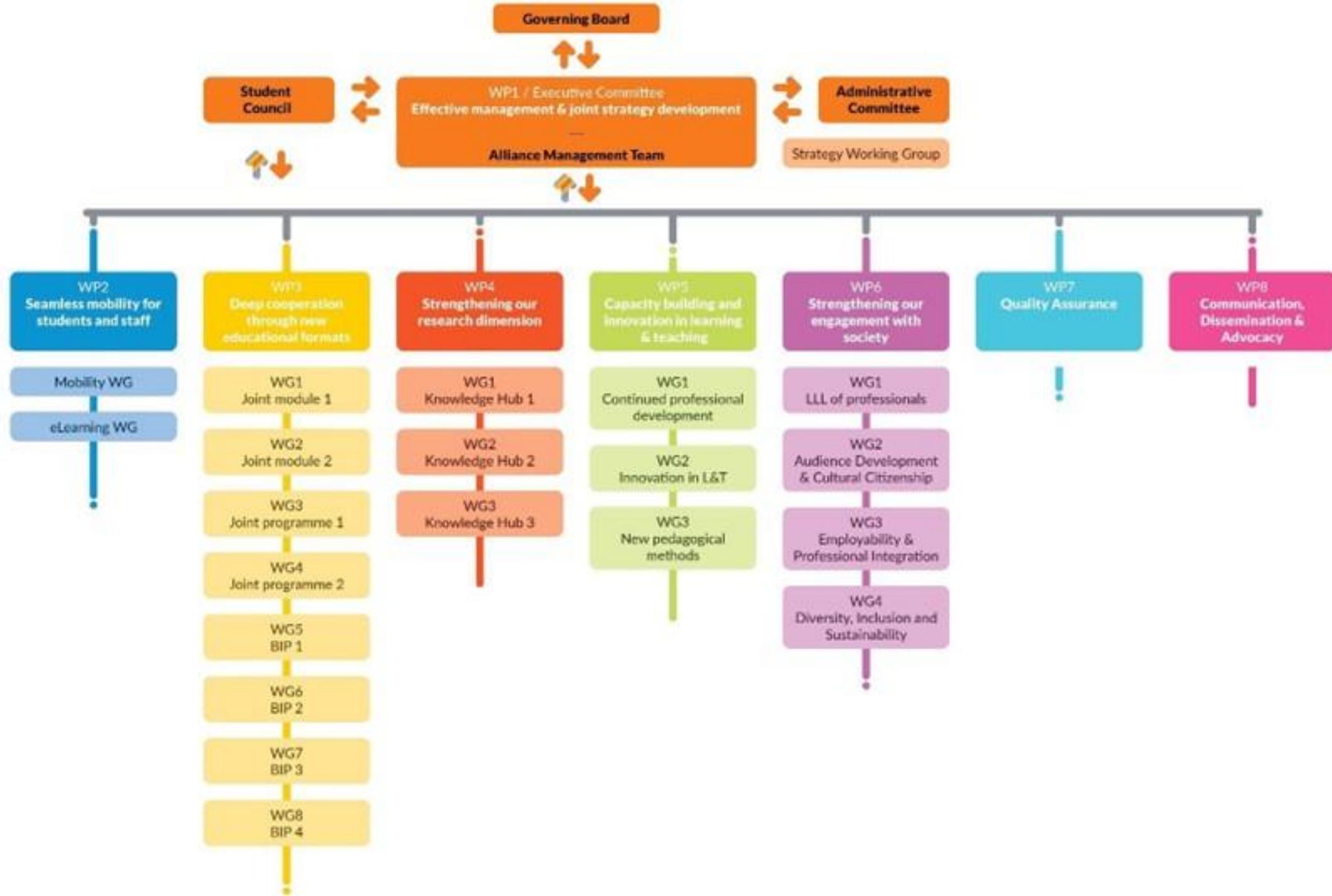


What will IN.TUNE do?

Create cooperation frameworks & policies in four thematic areas:

- 💡 Joint Education Provision & Mobility
- 💡 Research & Innovation
- 💡 Societal Engagement
- 💡 Alliance Governance & Cooperation





WHY being IN.TUNE?

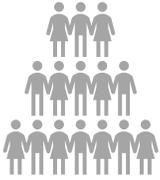
- **Create** unique opportunities for our students and teachers we would not be able to reach alone
- **Improve ourselves** through transnational cooperation to reach institutional transformation
- **Create** focused and long-term transnational cooperation that is aligned with institutional needs and strategies
- **Develop** innovative models and methodologies of cooperation that can be used across the sector



Getting IN.TUNE: The Alliance 22 months in



More than **250** colleagues are now involved in the various IN.TUNE committees and groups



The governance structure of IN.TUNE is set up and functioning well



We have established **41** committees, working groups, boards, and councils



Over **300** meetings of the various groups were held, more than 30 of which in-presence



All **11** deliverables and **25** milestones for the first year were reached well and on time



The call for new educational formats in Work Package 3 saw 66 proposals from all partner institutions → **16** new innovative transdisciplinary joint educational formats selected to be developed and piloted in 2025-2027



IN.TUNE has a clear visual identity, a well-structured website, active social media pages and a bi-monthly IN.TUNE newsletter

But what is this all really about?

Our Panel today

- ♪ **Astrid Kvalbein**, Rector Norwegian Academy of Music; IN.TUNE Governing Board Chair
- ♪ **Lies Colman**, Director Royal Conservatoire The Hague; member IN.TUNE Governing Board
- ♪ **Emilie Delorme**, director Conservatoire de Paris; member IN.TUNE Governing Board
- ♪ **Lucie Lou Camps**, Student Committee leader Norwegian Academy of Music; IN.TUNE Student Council Chairing Team member
- ♪ **Markus Utrio**, Interim Dean Sibelius Academy – Uniarts; member IN.TUNE Governing Board
- ♪ **Nuria Sempere**, Director ESMUC, member IN.TUNE Governing Board
- ♪ **Ulrike Sych**, Rector Universität für Musik und darstellende Kunst Wien; member IN.TUNE Governing Board



Sneak peek at MVTP use in learning & teaching activities: Piano lesson Uniarts Helsinki – Royal Conservatoire The Hague





Tune in!



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IN.TUNE
Operational since 2024

intune-alliance.eu

10 430 students | 4 185 staff | 15 departments

18 associated partners

6 Education & Training	2 Public authorities	8 Civil society
1 Business, Industry & Entrepreneurship	1 Science, Innovation, Technology	

Focus areas

- Music and arts, artistic education
- Research and innovation in learning and teaching
- Institutional transformation through intensive transnational cooperation
- Seamless mobility
- Societal engagement

Vision

IN.TUNE unites eight European universities in music and arts to forge a joint, long-term strategy for excellence in education, research, innovation, and societal service. Rooted in European values like diversity, democracy, and social rights, IN.TUNE's mission is to create a sustainable framework for deep cooperation, enabling transformational change across institutions. The alliance strengthens innovation in the higher music and arts education, supporting career opportunities in cultural and creative sectors. IN.TUNE actively addresses contemporary educational, societal, technological, and ecological challenges, empowering students and staff to creatively engage with these issues on both institutional and international levels.



Thank you for your kind attention.



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